

Setting Goals and Measuring Performance: Absolute Loads vs. Counterfactual Net Savings

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Introduction

- ▶ Goal Setting and Performance Measurement based on:
 - Absolute actual metered loads/emissions vs.
 - Traditional ex-ante or ex-post net savings estimates
- ▶ Where is this happening?
- ▶ Pros and Cons of Absolute Load and Net Counterfactual methods
- ▶ Case Study: Adjusting for exogenous changes
- ▶ Goals based on all fuel savings – fuel neutrality

Absolute vs. Traditional Goals Concept

▶ Absolute goals: defined and measured as actual *ex-post* total reduction in observed emissions or energy loads

▶ Examples:

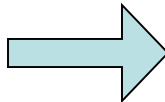
- MA Global Warming Solutions Act: 80% reduction from 1990 emissions by 2050
- NY Executive Order 88: 20% reduction by 2020 from 2010 total Btu/sq. ft.
- NY EAMs for absolute weather-normalized kWh and peak KW utility retail load
- NJ 2.0%/yr. elec, 0.75%/yr. gas....?


Absolute vs. Traditional Goals Concept

▶ Traditional EE Goals: defined and measured as net savings against a counterfactual baseline

– Independent of all exogenous factors

▶ Examples:

– MA Green Communities Act Energy Efficiency Resource Standard; all cost-effective savings  PA net goals and performance incentives

– IL Future Energy Jobs Act 20% net cumulative savings by 2030  PA annual incremental and cumulative net savings goals and performance incentives

Benefits of an Absolute Metered Approach

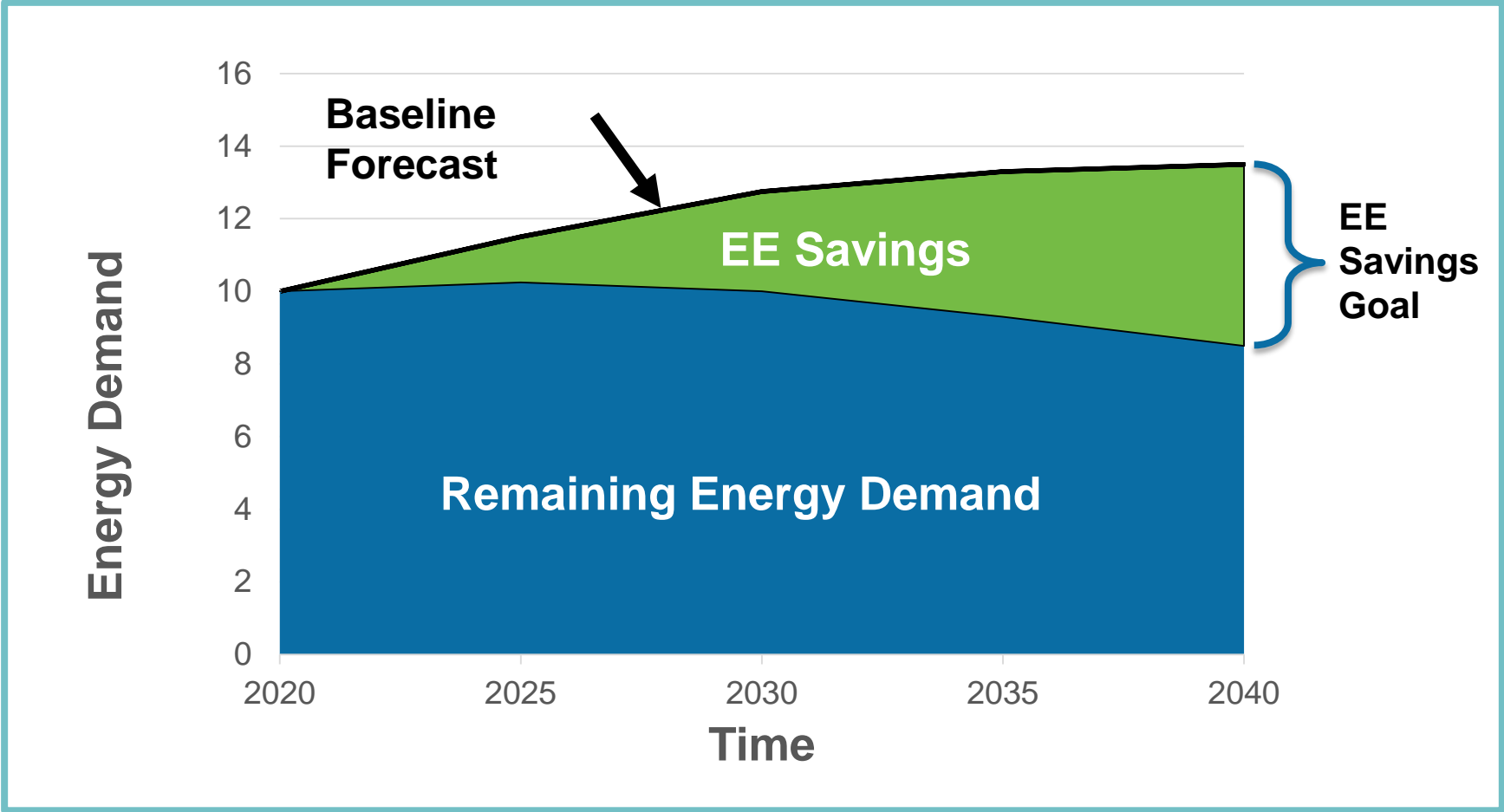
- ▶ No turf battles – multiple efforts and collaboration
- ▶ Market transformation, codes and standards, out of box approaches, integration of DG, others?
- ▶ Carbon or fuel-neutral methods can facilitate more creative approaches
- ▶ Save EM&V costs – just read the meters!
- ▶ *What Society, the Planet, and Physics ultimately care about*

Barriers of an Absolute Metered Approach

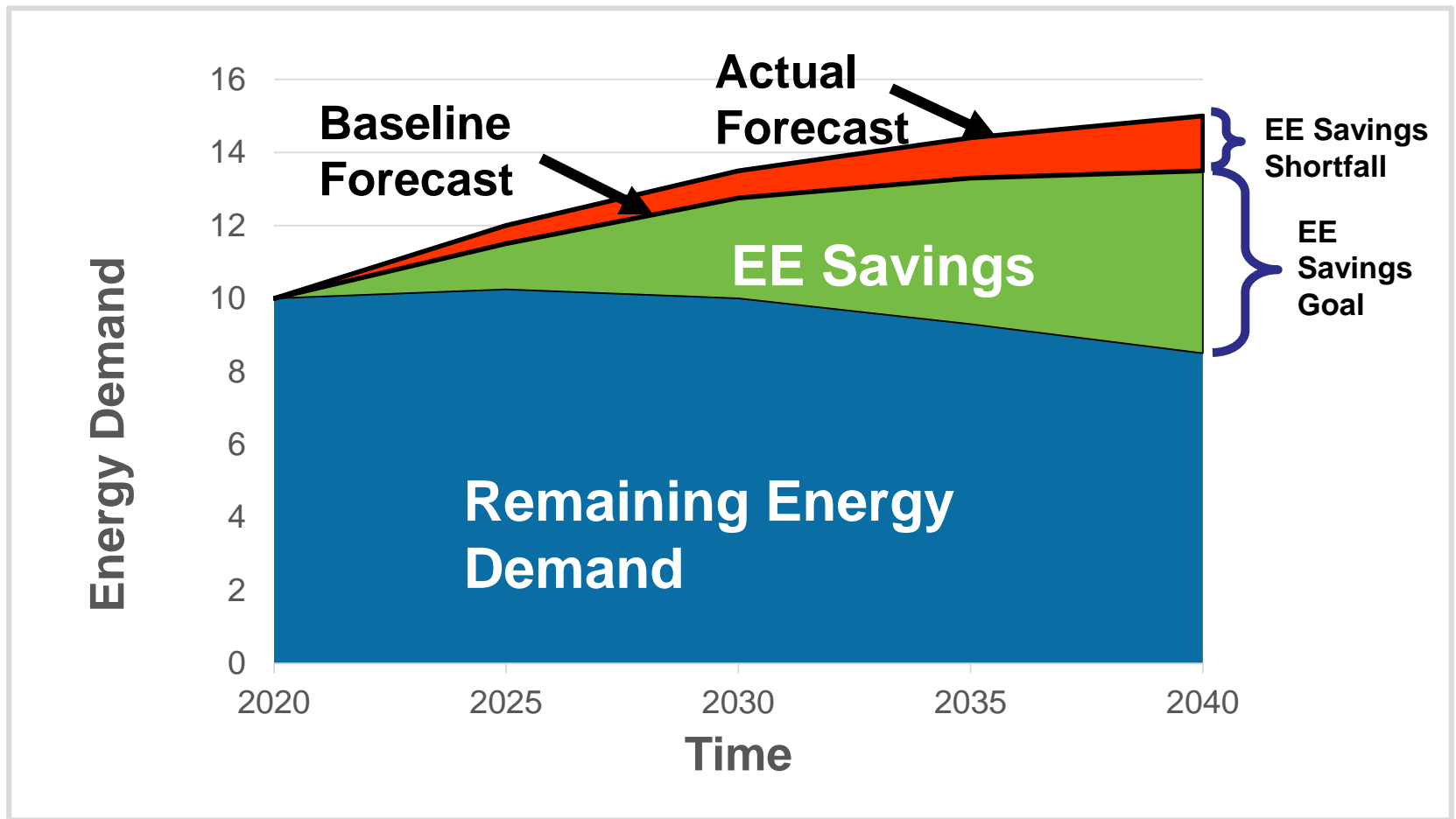
- ▶ No feedback on attribution, cost-effectiveness
- ▶ Inability to track and manage programs and to manage toward goals
- ▶ Dependent on uncertain forecasts, inability to properly adjust for exogenous factors
- ▶ Increased risk to PAs
 - Potential penalty/reward based on market activity out of PA's control
 - economic recession = success
 - economic growth = failure



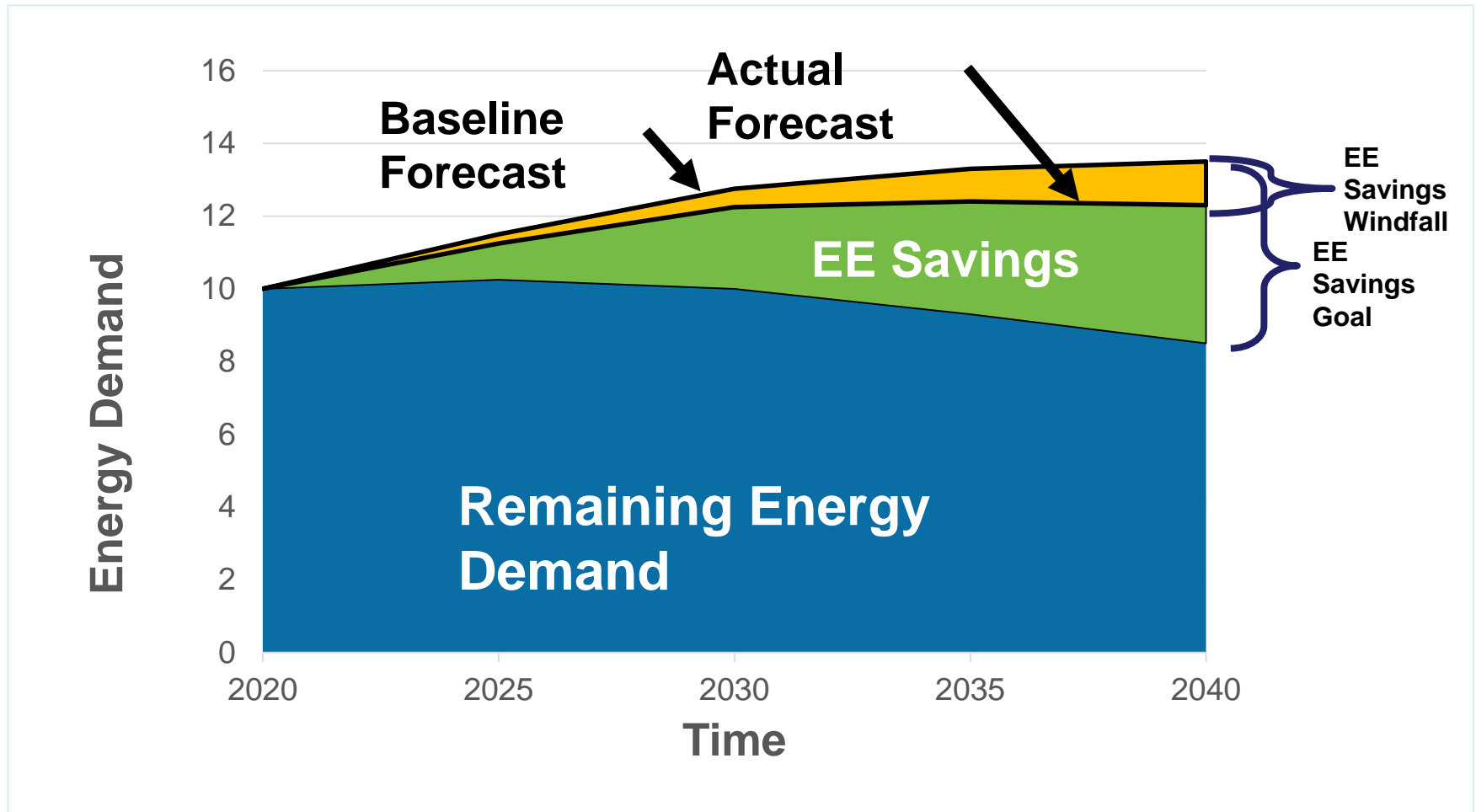
Absolute Metered Approach



Absolute Metered Approach



Absolute Metered Approach



A Role for Both?

► Are Market Actors Important?

– Government

- Absolute appropriate as overall goal – aspirational or in statute
- Risks and Benefits MAY BE aligned
- Develop Pathways that may result in traditional goals assigned

– Utilities

- Risks and Benefits NOT aligned (Muni & Co-op Exception?)
- Absolute creates high risk – particularly issue for IOUs
- Can't easily manage to goals and assess progress and effectiveness

– Non-Public End Users

- Risks and Benefits ARE aligned
- Gross savings and bill reductions are all that ultimately matters

Example: New York IOUs

▶ Earnings Adjustment Mechanism (EAM) Creates Hybrid:

– Absolute

- EAM\$\$ for actual metered and partially adjusted energy and peak demand
 - Adjustments Limited to: Weather, Number of Customers, EVs, Program Participant Electrification, CHP

– Traditional

- EAM\$\$ for estimated EE and Electrification gross/net savings
- Assessed with traditional and EM&V methods

Case Study: New York Executive Order 88

▶ EO 88

- State entities to reduce average EUI (total Btu/sq. ft.) by at least 20% relative to FY 2010 by April 1, 2020.

▶ BuildSmart to implement efficiency and track progress

- NYPA delivers efficiency services and financing
- NYPA and NYEM track and report progress annually for each agency/authority
- Developed some adjustment protocols and factors to address exogenous variables

Case Study: New York Executive Order 88

- ▶ Algorithms developed to adjust EUIs to address some key anticipated situations:
 - Weather
 - Building occupant density and hours of operation
 - Space type
 - EVs
 - Major process loads
- ▶ Implementation proved problematic; only explicitly exempted traction load, leased space; and weather normalized results initially

Case Study: New York Executive Order 88

- ▶ Numerous and varied building and operational changes can significantly impact EUI:

Examples:

- Changes to space types and/or functions (e.g., addition of IT equipment in previous storage space, new construction)
- Employees, students, inmates, occupant density and behavior
- Operating hours
- End uses (e.g., plug loads, EVs, cooling)
- Leased vs. Owned
- Campus and district energy systems
- Production activity

Case Study: New York Executive Order 88

EUIs Growing! Despite Extensive EE

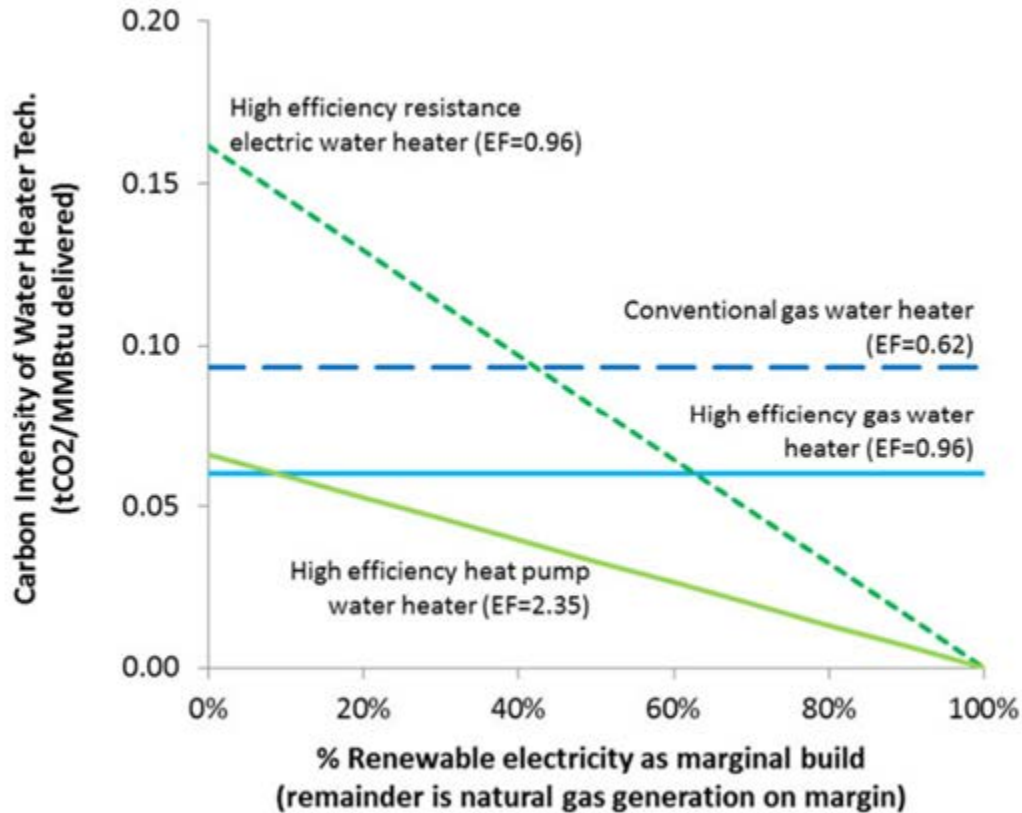
- ▶ Ex-post attempt to collect data and adjust for selected agencies complicated by:
 - Data gaps
 - Identifying and gaining access to key staff
 - Hard to know all non-efficiency-related site-specific changes that may impact EUI
 - Lack of sub-metering district systems
 - Time intensive, customized, people-driven process
 - Accuracy very uncertain

Case Study: New York Executive Order 88

Beyond 2020:

- ▶ In December 2018, the New York State Public Service Commission issued New Efficiency: New York
 - Includes a goal of 11 TBTU in *site* savings for state agencies from 2015-2025
 - Goal achievement now based on tracking specific EE projects and traditional EM&V methods

Fuel-Neutral Carbon or Btu Goals



2016 ACEEE Summer Study Proceedings – A Mahone, et. al., *What If Efficiency Goals Were Carbon Goals?*

https://aceee.org/files/proceedings/2016/data/papers/9_284.pdf

Fuel-Neutral Carbon or MMBtu Goals

► Fuel Conversions – Site vs. Source vs. Carbon

Site:

- Consistent with tradition of counting savings at site and cost-effectiveness methods
- Incentives not always aligned – (e.g., gas condensing furnace to electric resistance heating)
- Never changes
- Not what Society cares about

– Example: MA?

Fuel-Neutral Carbon or MMBtu Goals

► Fuel Conversions – Site vs. Source vs. Carbon

Source:

- Consistent with the physics of overall energy systems
- Incentives better aligned – (e.g., negative savings from gas condensing furnace to electric resistance heating)
 - Fully aligned if goals are just energy savings
- Moving target
- Closer and highly correlated with what society cares about

– Example: MA?

Fuel-Neutral Carbon or MMBtu Goals

▶ Fuel Conversions – Site vs. Source vs. Carbon

Carbon:

- Incentives fully aligned if objective is carbon reduction
- Moving target
- Highly correlates with source Btu, but not the same
- Encourages and enables integrated approach – EE, DG, EV

– Example: Illinois

Thank You

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