



Industrial Self-Direct in Ohio

September 23, 2013





OMA: To protect and grow Ohio manufacturing

- The OMA 1,500+ manufacturers in Ohio
- Member-supported, member-driven, memberfocused
- Public policy, workers' compensation, information services
- Communities
 - Energy
 - Environment
 - Human Resources
 - > Leadership
 - Safety/Workers' Comp
 - ≻ Tax







Go Sustainable Energy

- Unbiased, accurate information on energy-efficiency
- Columbus, Dayton, Cleveland
- 11 staff, 10 engineers
 - All masters degreed, half PEs

Agenda

- OMA & energy-efficiency
- Self-direct now
- Self-direct in the future
- Pros and cons

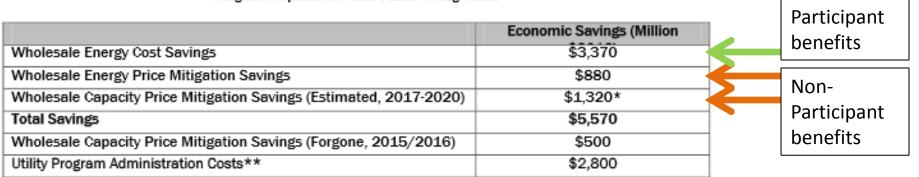


OMA & Energy Efficiency



- It's about saving money
- Total benefits are important
- > Wholesale price suppression just as important accrues to non-participants

Table ES-1. Summary of Wholesale Energy Cost Savings and Wholesale Energy and Capacity Price Mitigation Impacts from Ohio's EERS Through 2020



* Assumes that savings from the 2017/2018 through 2019/2020 auctions are equal to the estimates of savings from 2020/2021 auction. Does not include savings from 2016/2017 auction, which transpires in May 2013 and, hence, the potential savings have already been lost.

** Utility program investments will accrue savings over the life of the measures installed in each program year and, therefore, they will deliver savings beyond 2020. However, we only count program savings through 2020.



The Role of a Trade Organization



Maximize benefits

- Align efficiency programs with manufacturing interests
 - Low-cost/no-cost "track and tune" type programs
 - Increase prescriptive offerings
 - Increase point-of-sale/market transformation offerings
 - Develop a New Production offering
 - ≻ CHP
- Maximize price suppression
 - Maximize efficiency capacity bid into PJM capacity auctions

Minimize costs

- Streamline transactional costs
- Lower program administration costs

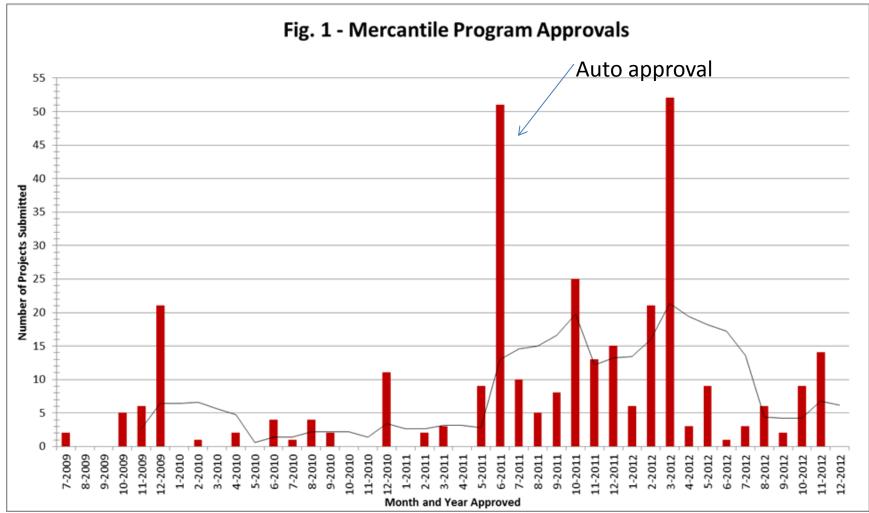


- Eligible participant "mercantile" customers
 - >700,000 kWh/year in consumption
 - More than one facility
- May file with PUCO for a rider exemption
 - Exemption tracks utilities annual benchmark (ex., 1% efficiency yields 1 year exemption)
 - Or, "commitment payment" of 75% of rebate value
- More
 - Savings may be filed for previous 3 years
 - Behavioral savings count
 - "As Found" rule applies, disregards national standards as baselines in an end-oflife project
 - ➢ 60-day automatic approval



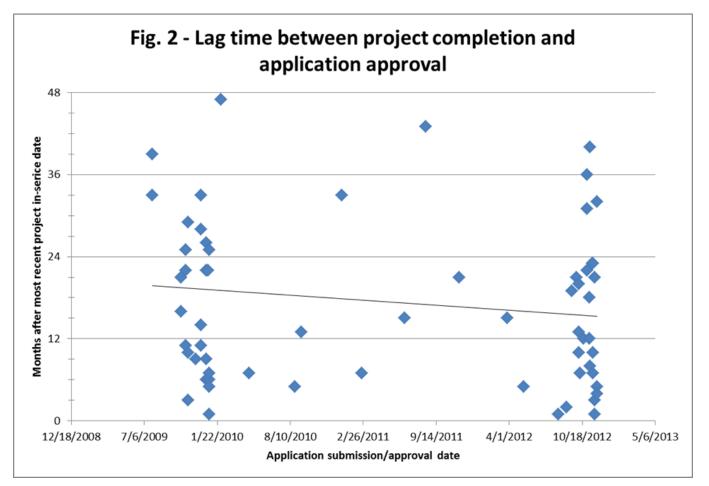
How is Self-Direct Used? go sustainable

- Is the mercantile program still relevant and used?
 - Yes (Data through 2012)





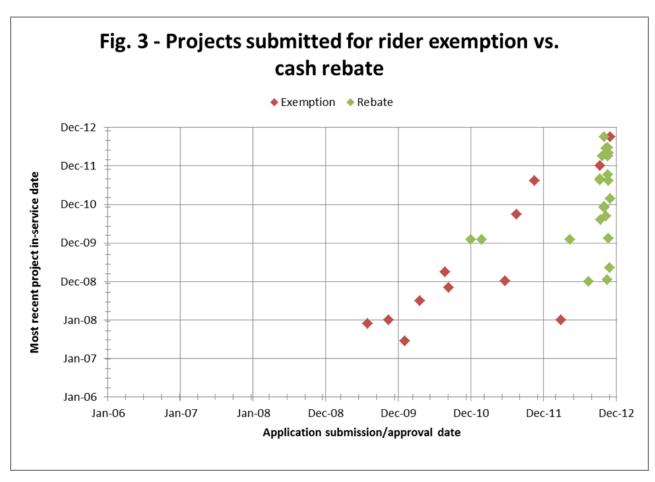
- ➢ Is the mercantile program used as a business tool?
 - Unclear 15 month lag-time (utility and PUCO may hold for 5 months combined)
 - > May allow for fairness for uninformed manufacturers that completed projects





How is Self-Direct Used? go sustainable

- > Is the mercantile program used for rider exemption or cash rebates?
 - Initially, rider exemptions
 - Recently, cash rebates





How is Self-Direct Used? **go sustainable**

Does the "as found" rule matter, in practice?

- Probably not
- Of 36 applications (roughly 10% of total) reviewed:
 - 26 were early replacement of old equipment
 - 9 were for new equipment for new construction
 - 2 were for behavior and operations changes
- "As found" rule to be codified under SB 58 for all efficiency programs. Would impact equipment failure projects, like T12 retrofits
- > Are self-direct projects adequately documented?
 - > Not uniformly
 - ➢ In many cases no substantiating evidence was provided.
 - Most frequently proof-of-purchase was not provided.





- Sen. Bill Seitz's Senate Bill 58
- Signed affidavit that the company is "doing all they can do".
- > No other documentation required.



Pros to Self-Direct



- Could be used as a business tool
 - Manufacturers decision making process moves at a different pace than utility programs
- Could promote fairness
 - > Paying rider in, but may not be informed that programs exist
- Check against expensive efficiency programs
 - Rider includes program recovery, lost revenue recovery, shared savings agreements
- Allow operations changes
 - Energy savings without capital expenditures



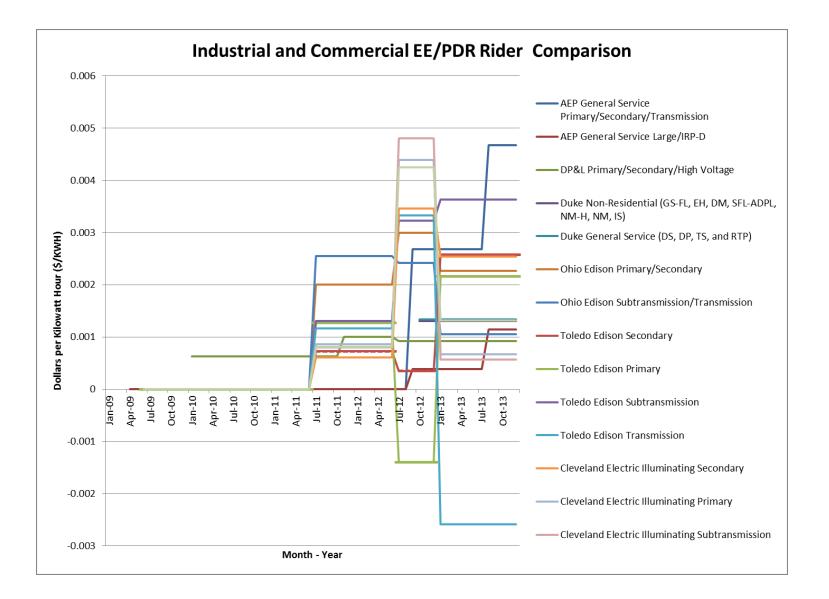
Cons to Self-Direct



- Energy efficiency is a resource
 - Retro projects can't be bid into PJM we lose the price suppression
 - Lack of a check could result in inappropriate use of ratepayer funds
- Documentation is on the public record
- > Exemption: Monetizing efficiency payments too far into the future
- > Exemption: Financial benefit is difficult to calculate (volatile riders)



Efficiency Riders: Where gosustainable for the senergy for the





Toss-ups to Self-Direct



- > Who is better at acquiring the energy-efficiency resource?
 - > The utility provides infrastructure, specialization, economies of scale
 - The manufacturer is the expert on their own process





Conclusions

- Energy efficiency programs produce significant savings to Ohio and to manufacturers
 - Eliminating or watering down the standards turns these savings into anticompetitive costs
- Direct and Indirect benefits are important
- Self-direct programs have some merit
 - Business tool
 - Fairness to uninformed customers
 - Check on rider costs
 - Manufacturer may deliver efficiency more cost effectively
- > Concerns
 - Lost price mitigation
 - No checks and balances
 - Inability to accurately predict rider value